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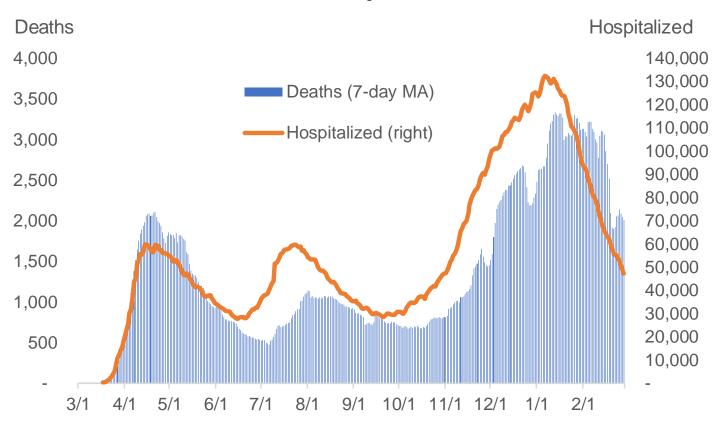
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PLANNING FOR THE RECOVERY **Adam Sacks** President **Tourism Economics** adam@tourismeconomics.com

Dismal but improving situation

US COVID Deaths and Hospitalizations







"It is said that the darkest hour of the night comes just before the dawn."

Thomas Fuller, 1608-1661 English churchman and historian

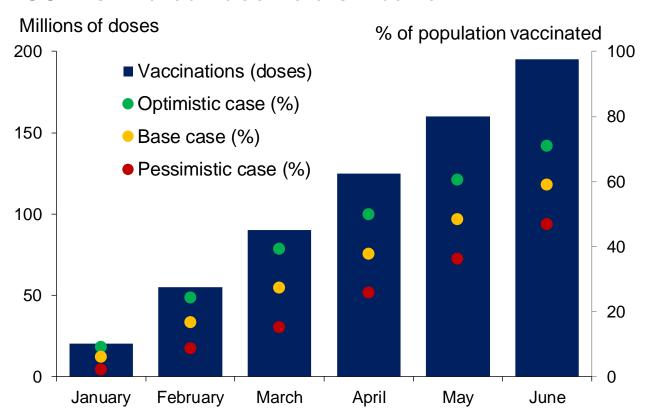
Penned within a travelogue of the Holy Land

Died at age 53 of epidemic infectious disease



The dawn is in sight

US: Estimated vaccine distribution



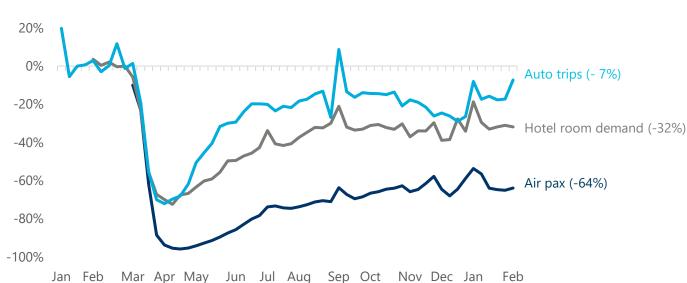
Source: Oxford Economics/CDC



Three snapshots of the US travel landscape

Travel performance

Year-over-year % change 40% 20%

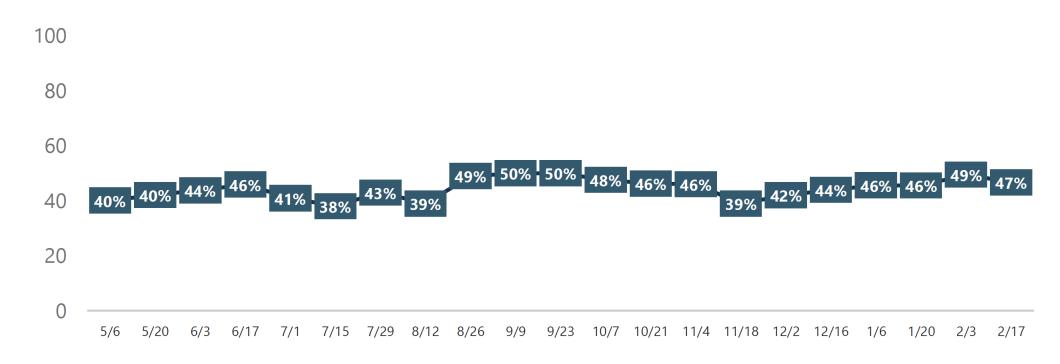


Source: TSA, Arrivalist, STR

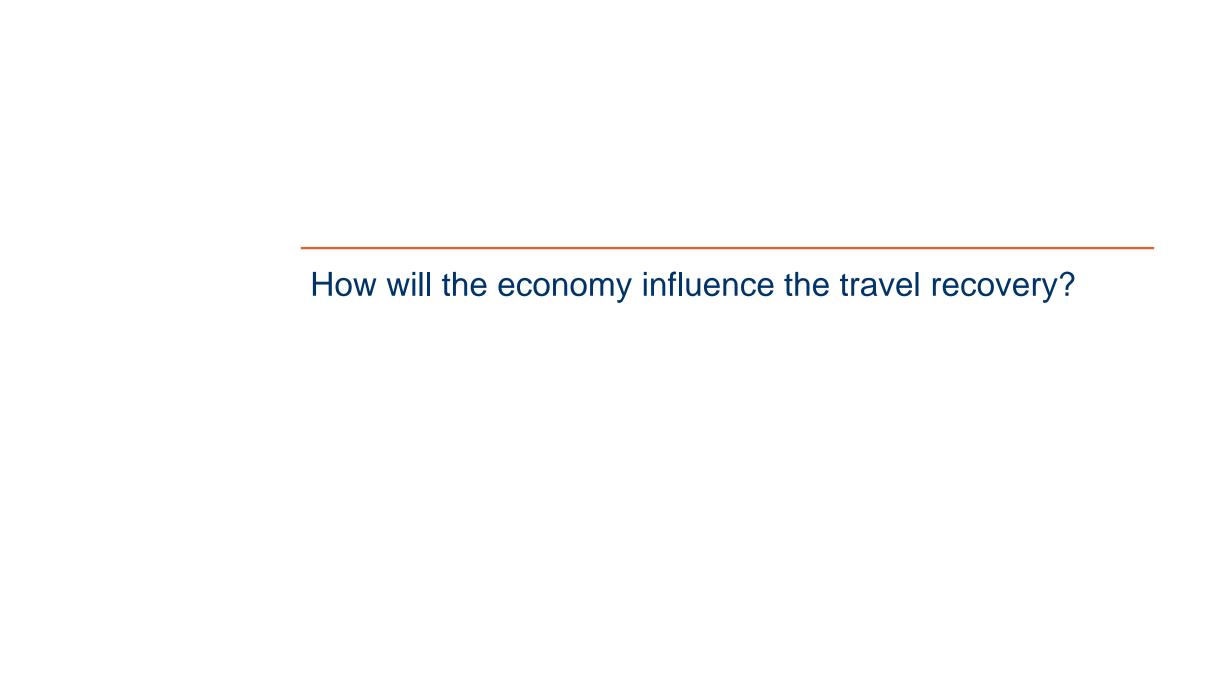


Travel confidence remains low

I Feel Safe Traveling Outside My Community Comparison of Travelers Who Strongly Agree or Agree

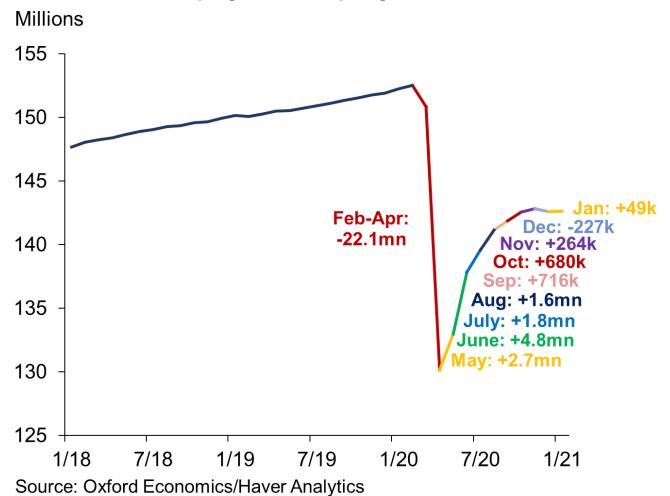






After recovering about half of losses, jobs plateau

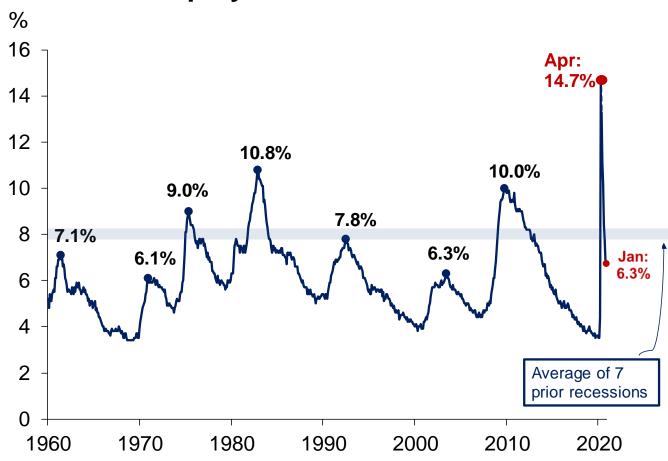
US: Nonfarm payroll employment





Unemployment rate still near recession peaks

US: U3 unemployment rate

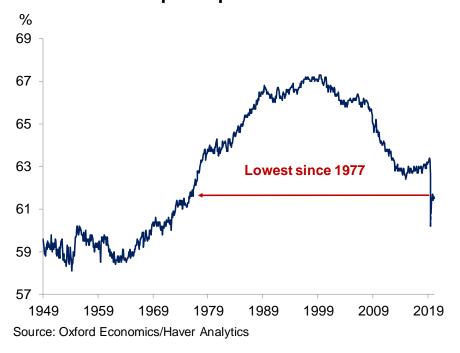


Source: Oxford Economics/Haver Analytics

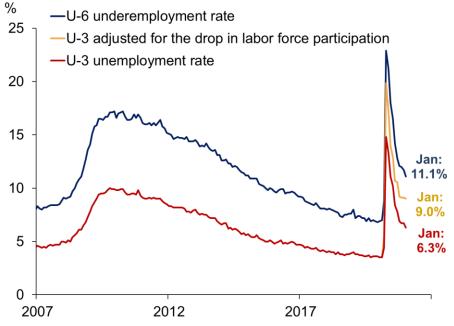


Participation rate at its lowest since the 1970s

US: Labor force participation rate



US: Unemployment rates



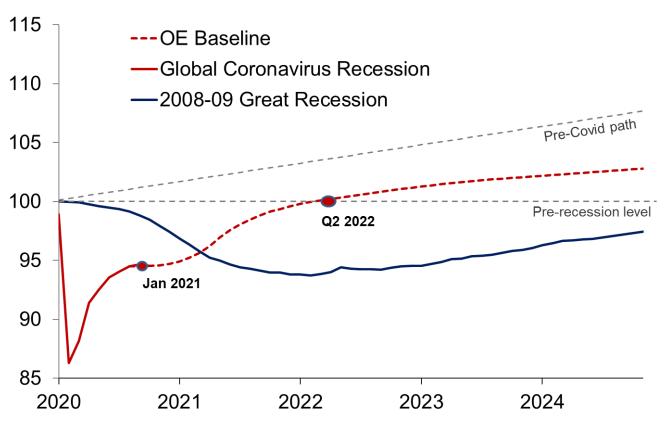
Source: Oxford Economics/Haver Analytics



Employment should pick up over spring/summer

US: Employment recovery paths

Peak pre-recession employment = 100

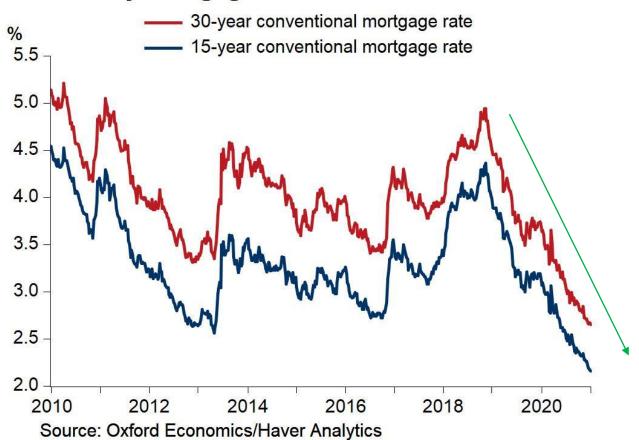


Source: BLS/Oxford Economics/Haver Analytics



Fed policy acting as wind in the sails

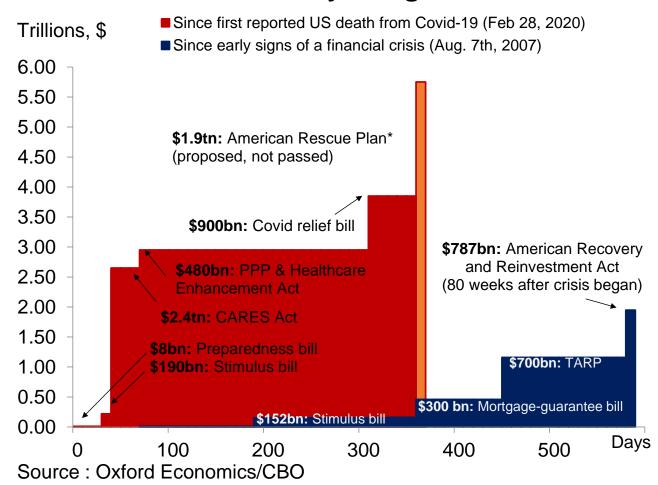
US: Weekly mortgage rates





Large and rapid fiscal stimulus without precedent

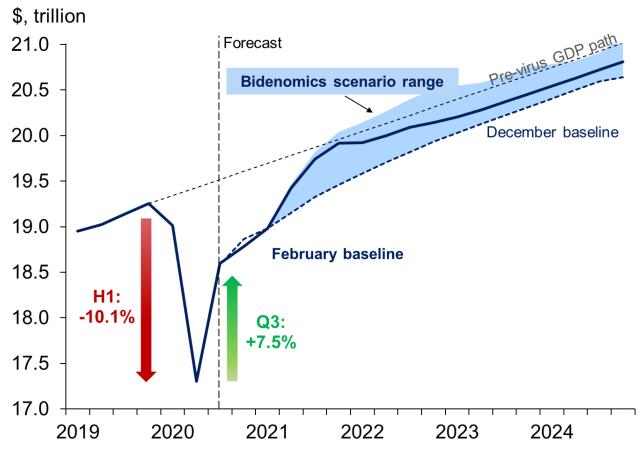
US: Funds authorized by Congress





Policy upside risk shouldn't be discounted

US: Real GDP



Source: Oxford Economics

- Congress will likely pass, on a bipartisan basis, additional stimulus checks totaling \$1,400/ person on top of the \$600 checks passed at the end last year.
- President Biden will attempt to pass some of his spending and tax proposals via the budget reconciliation process requiring only a simple majority.
- □ GDP lift of 0.7%



When will travel recover?

Assumptions: Baseline

• 2021 Q1

• Difficult start to year. Concerted efforts to get disease under control

• 2021 Q2-Q3

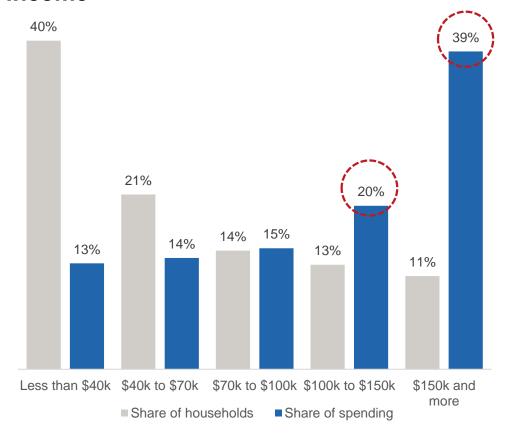
- Vaccination programs make a meaningful impact
- Leisure travel picks up headed into summer

• 2021 Q4

- Context for business travel and group events has normalized substantially.
- Group and business travel returns (but at 20%-30% below 2019 levels)

Will higher income households support recovery?

Share of leisure lodging spending by income



Households earning \$100k+ account for 24% of households... but 59% of leisure spending on lodging

Unemployment rate (October):

• Bachelor's or higher: 4.2%

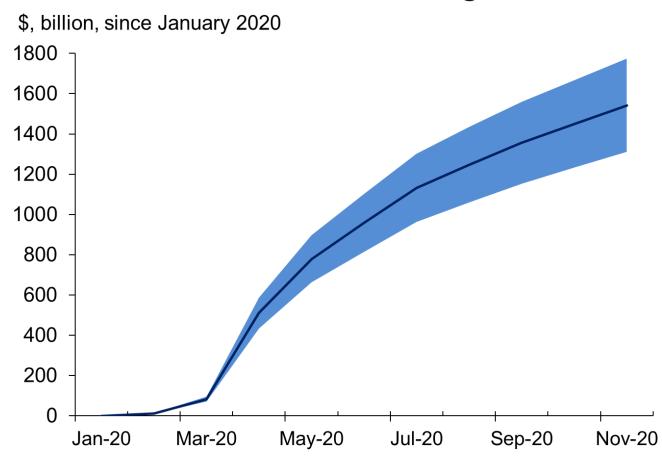
High school grad: 8.1%

Note: Lodging spending is based on recent three-year average (2015 to 2018). Consumer spending represents leisure trips. Pre-tax annual income, in thousands. Source: BLS; Tourism Economics



A massive \$1.6tn cash stash for households

US: Cumulative household savings

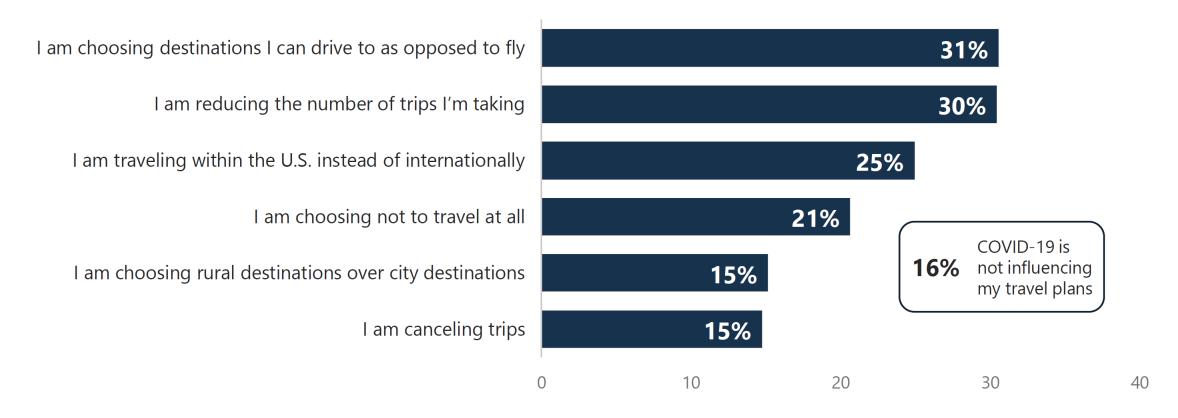


Source: Oxford Economics



Major reshuffling of the deck

Influence of COVID-19 on Travel Plans in the Next Six Months



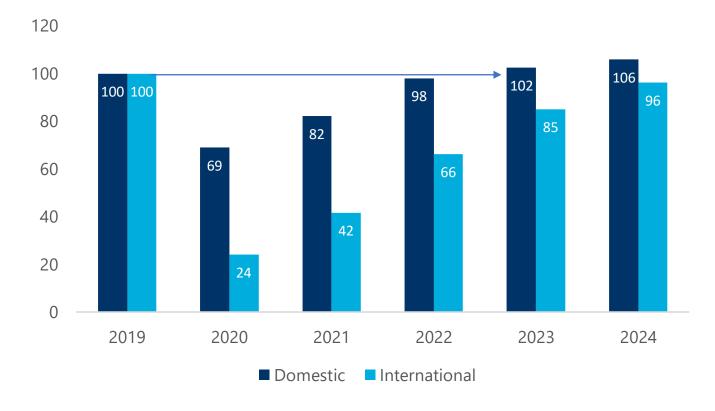




Domestic trips nearly back in 2022, international will take longer

Domestic and international trips

Index (2019=100)



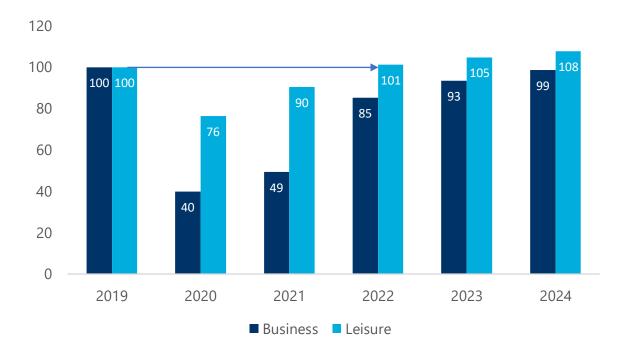
Source: U.S. Travel Association, Tourism Economics



Leisure travel will fuel the recovery

Business and leisure trips

Index (2019=100)



Leisure back to 2019 levels in 2022

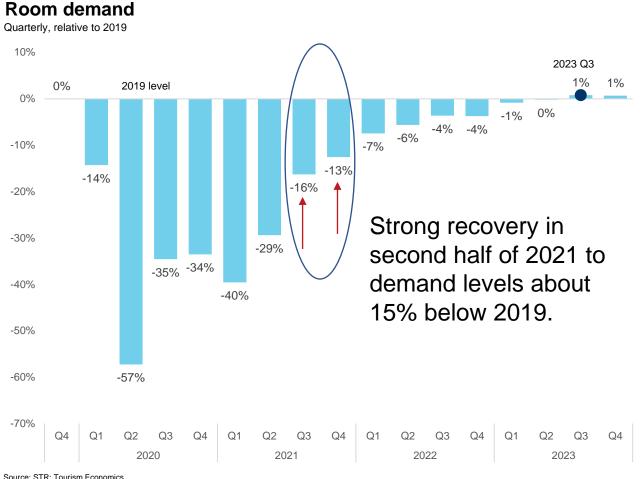
Business nearly back in 2024

Note: Only domestic trips

Source: U.S. Travel Association, Tourism Economics



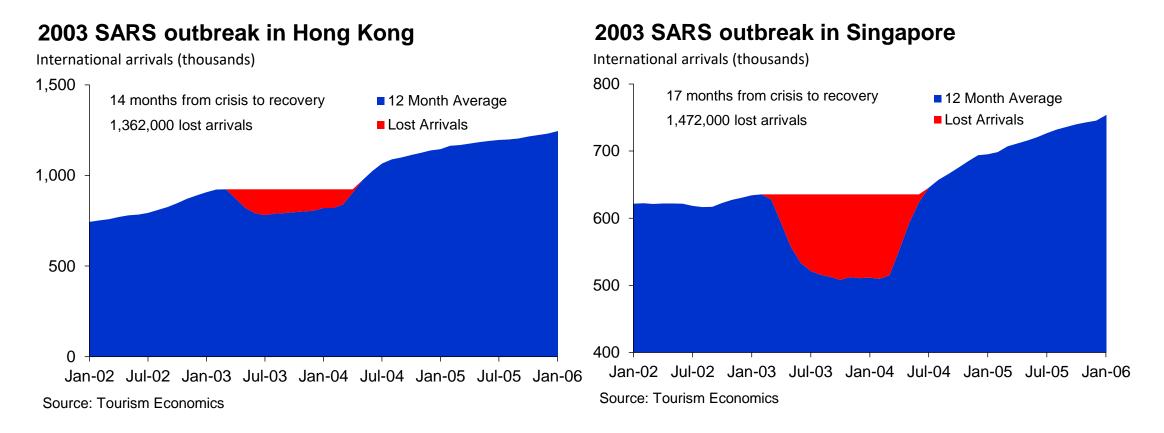
The second half of the year will look very different







Recovery after a pandemic: 14-17 months

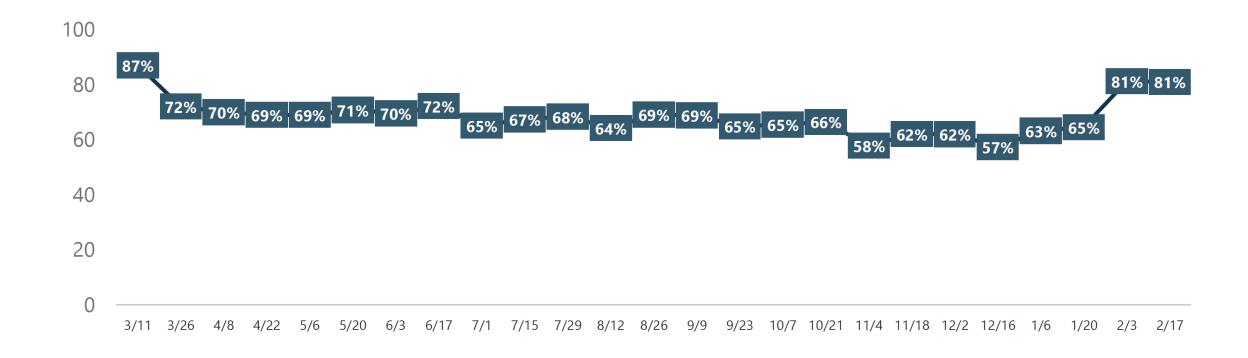


80% of travellers indicate return within six months of virus containment according to recent IATA survey



Intentions to travel are already rising

Travelers with Travel Plans in the Next Six Months Comparison





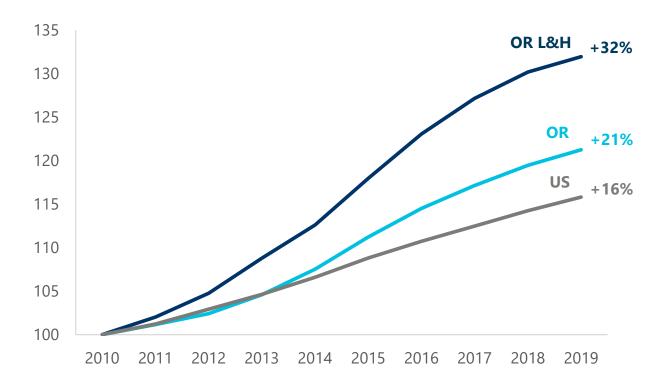
How do we advocate for the industry during this crisis?



Reminder: the travel sector was a leader of Oregon job growth

L&H employment in Oregon

Index (2010=100)



Source: BLS



Industry in crisis: no sector has been hit as hard at travel

Oregon employment loss by industry

% of industry lost since February



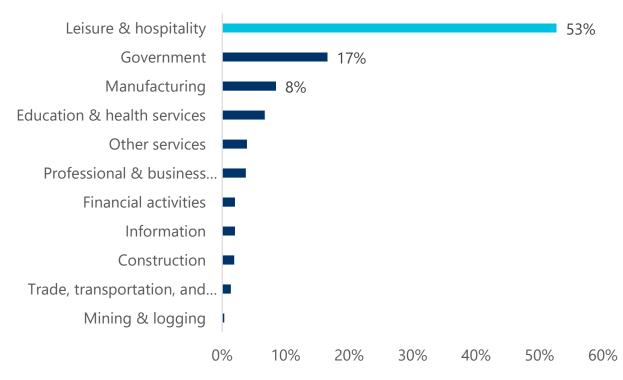
Source: BLS



Travel must be our focus for an economic recovery

Share of total OR employment loss by industry

% of all jobs lost since February



Source: BLS



Considerations for recovery

- All indicators point to a strong leisure travel rebound
 This will drive a recovery in the labor market
- Oregon's domestic market mix is encouraging
 High shares of leisure and drive visitors will boost the recovery
- Oregon's international market mix is encouraging
 Canada and China will rebound faster than most other markets

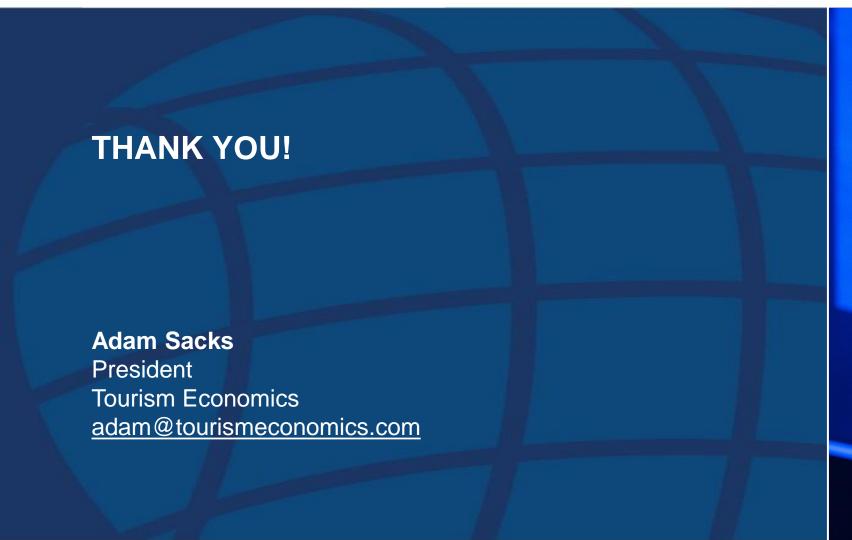


Will there be an enduring legacy of this crisis?

Gratitude.







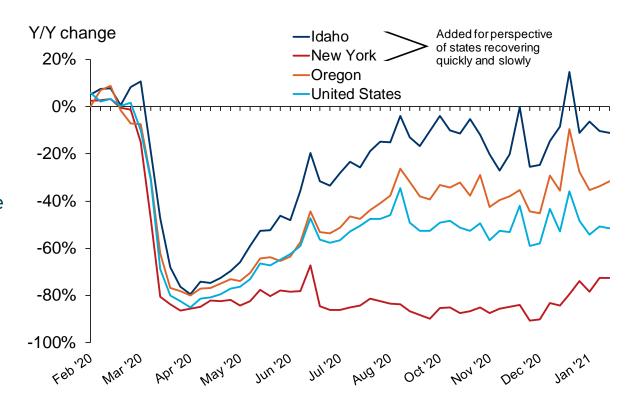




CHANGE IN ROOM REVENUE

While recovery will be a slow process, there are already favorable signs.

The worst appears to be behind us, and, while currently in a health-related stall, room revenue is generally increasing.



SCENARIO DRIVERS

Tourism Economics analyzed three different recovery scenarios.

Scenario	Virus-related inhibitions on travel in the first half of 2021	Key economic indicators (forecast current as of January 24th, 2020)	Economic drag	Virus drag	Combined impact to travel
Upside	Virus moderately contained, travel restrictions continue to ease	National unemployment rate in Q4 2021 - 4.8%			
	Traveler risk aversion remains moderate to high through 2021	National GDP grows 7.3% in 2021			
		GDP returns to 2019 Q4 level in 2021 Q2			
Baseline	Virus contained in some regions, however many restrictions and containment measures remain through 2021	National unemployment rate in Q4 2021 - 5.7%			
	• In some areas, groups permitted to meet with modifications, but risk aversion reduces attendance	National GDP grows 4.2% in 2021			
		GDP returns to 2019 Q4 level in 2021 Q3			
Downside	Virus not well contained, many restrictions and many containment measures remain in place until the summer	National unemployment rate in Q4 2021 - 6.9%			
	Very limited group travel, greater risk aversion, many public places closed/limited, restaurants more limited	National GDP grows 0.2% in 2021			
		GDP returns to 2019 Q4 level in 2022 Q1			

Sources: Tourism Economics; STR

KEY FACTORS DRIVING OREGON'S FORECAST

Compared to the U.S., Oregon has several factors that indicate the state will recover faster than the nation.

POSITIVES

- Favorable market mix
 - High leisure share
 - High drive share
 - High domestic share
- Numerous attractions that allow for physical distancing (hiking, parks, etc.)
- West coast source markets will recover faster economically

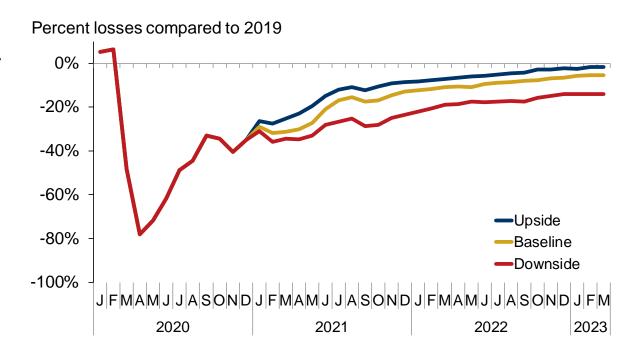
NEGATIVES

 Oregon may reopen more cautiously than the rest of the country

LOST ROOM REVENUE IN OREGON

Room revenue losses will be massive and persistent.

In our baseline forecast, room revenue in 2022 is still down 21% from its 2019 level.



TLT REVENUE GROWTH IN THREE SCENARIOS

We created a baseline model along with two other scenarios to create a range of potential outcomes.

Our baseline model forecasts TLT revenues to reach \$29 million in FY2022

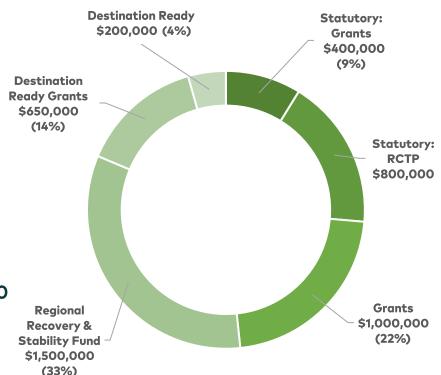
TLT revenue growth in three scenarios

	FY2019	FY2020	FY2021	FY2022	FY2023				
Revenue (millions)									
Upside	\$41.6	\$40.3	\$21.4	\$31.0	\$33.9				
Baseline	\$41.6	\$40.3	\$21.1	\$29.1	\$32.5				
Downside	\$41.6	\$40.3	\$20.9	\$25.9	\$29.6				
Percent of FY2019									
Upside		96.9%	51.5%	74.6%	81.7%				
Baseline		96.9%	50.8%	70.0%	78.3%				
Downside		96.9%	50.3%	62.4%	71.2%				

Sources: Tourism Economics; STR; Oregon DoR

2019-21 ADOPTED BUDGET MODIFICATION

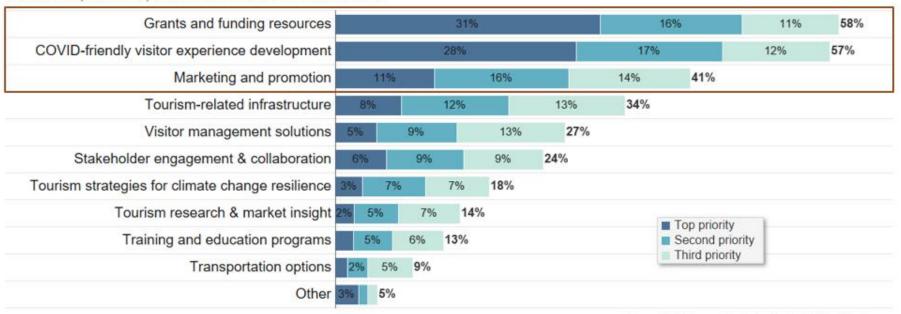
- Regional Program \$800,000 (statutory)
- Grants Program \$400,000 (statutory)
- Destination Development
 - Destination Ready: \$200,000
- Global Strategic Partnerships
 - Regional Recovery & Stability Fund: \$1,500,000
 - Additional Grants: \$1,000,000
 - Destination Ready Grants: \$650,000





SHORT-TERM PRIORITIES

Q: Please identify the three areas that you believe should be emphasized for immediate (6 – 12 months) recovery from COVID-19, wildfires, and related economic conditions:



Source: 2020 Oregon Tourism Industry Stakeholder Survey

DESTINATION READY PROGRAM

- Provides direct funding and technical assistance that develops and bolsters COVID-19 appropriate visitor experiences.
- Focuses on the development, enhancement and stewardship of destinations.
- Supports implementation of \$10,000-\$50,000 local or regional projects.
- Aids in Oregon's tourism industry recovery while enhancing local livability.
- Provides access to a diversity of explorers.



ELIGIBLE PROJECTS

- Oregon Food Trails or Culinary/Farm Trails
 Examples: Brochure updates and distribution, business engagement, signage, and more.
- Water Recreation

 Examples: Boat launch and ADA improvements, water trail mapping, signage, and clean-ups.
- High-Use and Critical Outdoor Recreation Examples: Trail development, recreation signage, parking and garbage management, and responsible messaging.
- Bike-Friendly Destinations
 Examples: Route development, bike hub infrastructure.
- Small Business Marketing & Technical Support Examples: Digital footprint audit & assistance.
- Business District & Main Street Improvement
 Examples: Downtown cleanup, beautification project, outdoor dining or shopping plazas.



SUBMISSION OVERVIEW

Total submissions: \$3,914,374 and 135 Projects

Total amount awarded: \$913,000

Destination awards: 34

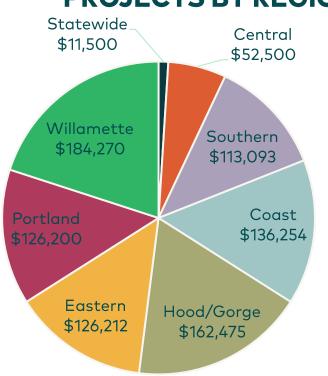
• Leveraged funds: \$805,214

• Leveraged in-kind: \$521,685

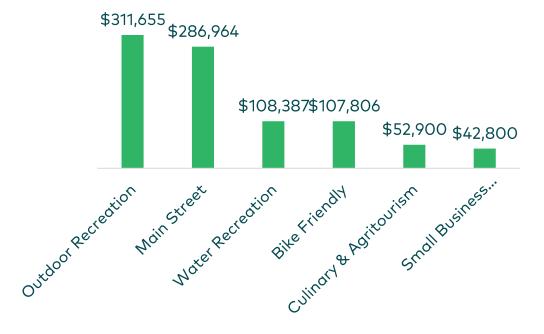


PROJECT AWARDS

PROJECTS BY REGION \$



PROJECT CATEGORIES



PROJECT SNAPSHOT

EASTERN OREGON VISITORS ASSOCIATION Land Stewardship and Maintenance - \$20,000

CASCADE VOLUNTEERS
McKenzie Regenerative Travel Project - \$18,175

CITY OF PORTLAND
Portland Healthy Business Plaza - \$47,600

VISIT CENTRAL OREGON
Navigate Oregon Transportation Pilot Project - \$40,000

THE DALLES MAIN STREET PROGRAM
Parklet Expansion for Outdoor Dining - \$50,000

CITY OF FLORENCE
Old Town Outdoor Plaza Improvements - \$44,161

ROGUE VALLEY VINTNERS

Digital Footprint Audit and Assistance - \$31,300





2020 was a challenging year for Oregon.





Planned and began execution of Safe Travel campaign



Launch "Give the Gift of Oregon" in partnership with Business Oregon, at request of Governor

The pandemic hit Oregon

Launch of recovery campaign postponed

Travel Oregon activates travel alerts and assists in wildfire recovery







Briefed new campaign

2021 brings a sense of hope.



Responsible recreation relaunch of Take Care Out There



Launch regional direct investment



Continued safe travel, get tools and resources to plan your trip



Launch Welcome to Oregon Again*



Launch Only Slightly Exaggerated 3*

*Timing subject to approval from Governor's office

RESOURCES



TRAVEL







Home > Opportunities > Marketing Co-Ops & Toolkits > Toolkits > Oregon, Only Slightly Exaggerated Campaign Toolkit

Wallenstokes from Spring Campaign 2019

Oregon, Only Slightly Exaggerated Campaign Toolkit

Inspired by the viral success of the Only Slightly Exasgerated & campaign last spring, on April 5 & 6, Travel Oregon is launching part two of the animate campaign that gives viewers a creative glimpse of the magical feeling of being in Oregon.

The campaign will run through May 31 in our primary and secondary markets of Seattle, San Francisco, Portland, Boise, Tri-Cities, Eugene and Bend. The new 1:45 minute video continues a visual narrative, showcasing different locations, experiences and thrilling adventures in Oregon—from venturing deep into the Caves National Monument

to paragliding over the Steens Mountain. Like the original, this new video features a cast of animated human characters, native flora and fauna and a few new fantastical beings, including mystical cloud-people and a sleepy rock-creature, to name a few.

The following assets have been created to help you share the magic of Oregon and to inspire visitors to plan their next adventure.

WHAT YOU CAN DO WITH THE NEW CREATIVE:

1. Share the $\underline{\text{videos}}$ of across your marketing channels to encourage travel in and around your region.

2. Take a look at the style guide and the media plans to see where you can leverage Travel

Questions?

Reach out to our staff



Kelda Schmidt

Marketing Services Manager

☑ kelda@traveloregon.com

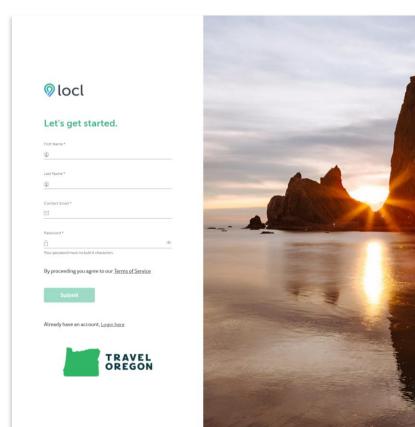
DRIVE BUSINESS WITH LOCL

JOIN US MARCH 11, 2021

Learn how to maximize your business profile on Google using Locl's optimization tools and insights.

REGISTER HERE:

industry.traveloregon.com/drivebusiness



TRAVEL OREGON GRANT PROGRAM



COVID-19 EMERGENCY RESPONSE GRANT AWARDEE QUOTES

"Travel Oregon funds allowed Tamástslikt to continue full time employment for two at risk employees. These employees were engaged in remote work assignments that produced replica objects for our exhibits, masks for employees, and video recordings of cultural interpretation."

- Tamástslikt Cultural Institute



TRAVEL OREGON GRANT PROGRAM

- \$2.3 million available
- Online application open March 15-31
- Award announcement by April 30
- Requests up to \$100,000, no match is required
- Projects must be complete by Nov. 30, 2021



OREGON WINE COUNTRY LICENSE PLATES MATCHING GRANTS PROGRAM

- \$400,000 available
- Online application open May 10-June 2
- Award announcement by early July
- Projects must be complete by June 30, 2022





STRATEGIC PLANNING & INDUSTRY ENGAGEMENT

TWO-PHASED APPROACH

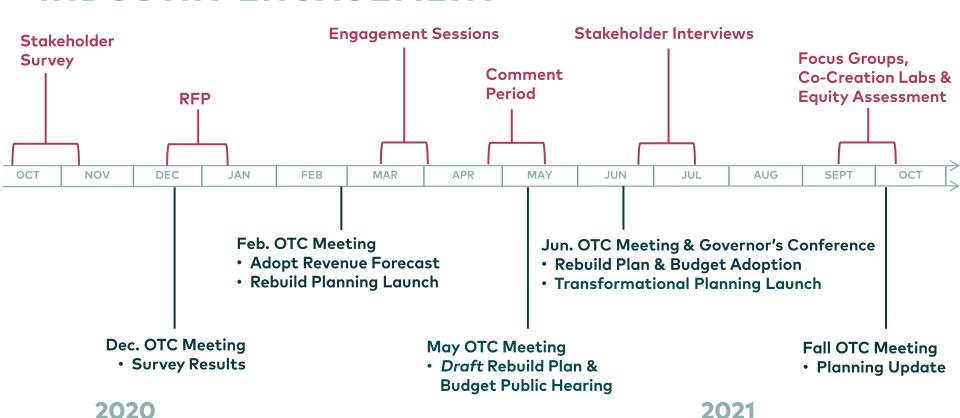
Rebuild Plan > Transformational Plan extending to 2025

WHY

- Fluidity + uncertainty of current economic environment
- COVID-19 Crisis > Rebuild
- Rebuild > Longer-range vision
- Robust industry engagement
- Equity lens



STRATEGIC PLANNING & INDUSTRY ENGAGEMENT



OREGON TOURISM ENGAGEMENT SESSIONS

- March 15, 10-11:30 a.m. Southern Oregon
- March 16, 9:30-11 a.m. Central Oregon
- March 16, 2-3:30 p.m. Hood/Gorge
- March 18, 3:30-5 p.m. Willamette Valley
- March 30, 9-10:30 a.m. Eastern Oregon
- March 30, 3:30-5 p.m. Oregon Coast
- TBA Portland Region

REGISTRATION REQUIRED: industry.traveloregon.com/opportunities/events









