



- 1. Keep yourself "muted" unless speaking.
- 2. Participate by being fully present and engaged, if you need to step away or take a break, do so.
- 3. Respect the process and respect other people the unique experiences, perspectives and value others bring.
- 4. Respect our time and be collaborative by keeping it brief and focused on current topic. Create space for others to be heard.
- 5. Speak from our own experiences and use "I" statements.





STRATEGIC PLANNING & INDUSTRY ENGAGEMENT

TWO-PHASED APPROACH

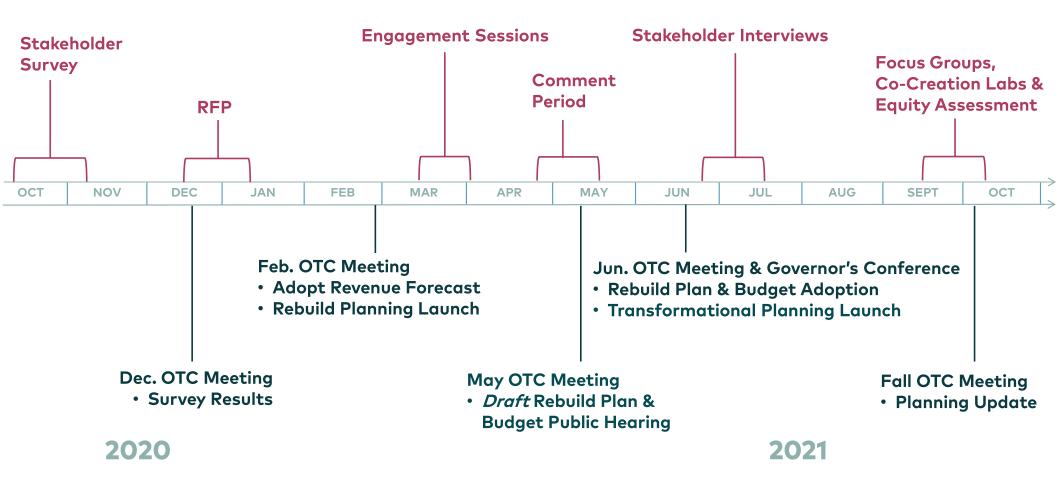
 Rebuild Plan > Transformational Plan extending to 2025

WHY

- Fluidity + uncertainty of current economic environment
- COVID-19 Crisis > Rebuild
- Rebuild > Longer-range vision
- Robust industry engagement
- Equity lens

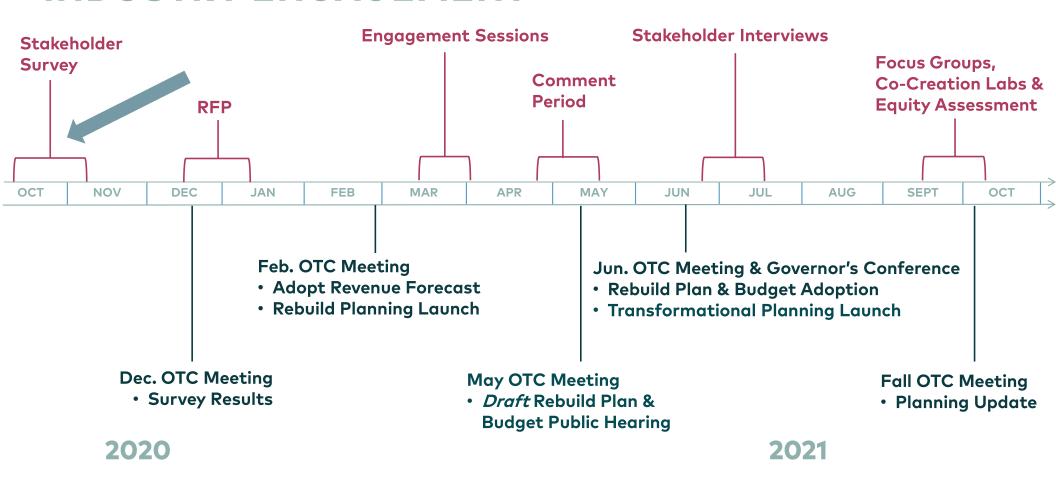


STRATEGIC PLANNING & INDUSTRY ENGAGEMENT

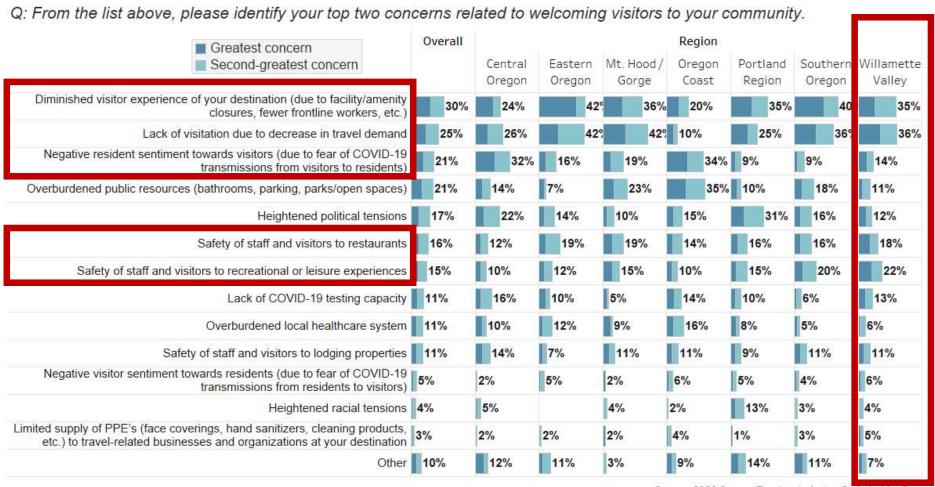




STRATEGIC PLANNING & INDUSTRY ENGAGEMENT



TOP 2 CONCERNS ABOUT WELCOMING VISITORS BY REGION



RESOURCES OR PROGRAMS TO ASSIST YOUR BUSINESS/ORGANIZATION

Q: Which of the following resources or programs would best assist your BUSINESS/ORGANIZATION in resiliency, recovery, and reopening? (Select up to three answer options)



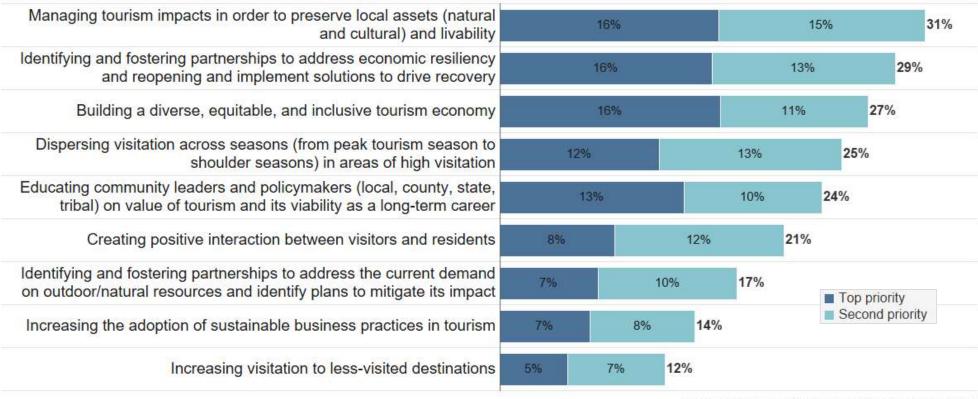
Source: 2020 Oregon Tourism Industry Stakeholder Survey

RESOURCES OR PROGRAMS TO ASSIST YOUR COMMUNITY

Q: Which of the following resources or programs would best assist your COMMUNITY in resiliency, recovery, and reopening? (Select up to three answer options)



TACTICAL PLANNING & MANAGEMENT OPPORTUNITIES TO EXPAND ECONOMIC IMPACT OF TOURISM AND TO **ENSURE ITS VITALITY AND SUSTAINABILITY**



What is <u>one</u> specific experience, place or product (in your community) you believe is important to rebuild over the next 2 years?

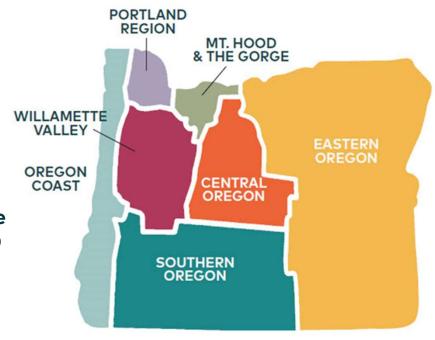
REGIONAL COOPERATIVE TOURISM PROGRAM

2003 LEGISLATION (HB 2267)

- Implemented 1% Statewide Lodging Tax to fund Oregon Tourism Commission, dba Travel Oregon
- Established Travel Oregon as a semi-independent state agency

2016 LEGISLATION (HB 4146)

- Increased state lodging tax from 1% to 1.8% effective July 1, 2016 & decreased to 1.5% effective July 1, 2020
- Directs 20% of state lodging tax to implement a Regional Cooperative Tourism Program & 10% to a competitive grants program



REGIONAL COOPERATIVE TOURISM PROGRAM PLANNING TIMELINE

REGIONAL COOPERATIVE TOURISM PROGRAM PLANNING TIMELINE

Statewide Survey

At the onset of each two-year planning cycle, Travel Oregon will conduct a statewide survey of tourism stakeholders asking for input regarding regional plans and regional tourism priorities, opportunities and constraints, and their general insights on how regional investments could be maximized within their region and individual communities.

Draft Plan

RDMO drafts plan based on input derived from stakeholder survey.

Final Plan

RDMOs will craft final two year plans and corresponding budgets.

Presentation to Stakeholders

Regional Destination Management Organizations will present approved plans back to regional stakeholders via an in-person presentation.

Survey Reports

The survey results and corresponding regional reports (7) will be distributed to Regional Destination Management Organizations to aid their planning efforts.

Regional Stakeholders Gatherings

The regional stakeholder gatherings will be structured as an opportunity for core tourism stakeholders within the region to interface with the Regional Destination Management Organization directly and give their insights on regional strategies. Regional Destination Management Organizations will present regional survey results and a draft of their regional strategy to assess with regional stakeholders.

Travel Oregon Review

Regional Destination Management Organizations will submit two-year plans to Travel Oregon staff for approval.

RCTP PROGRAMING UPDATES

EMERGENCY MANAGEMENT GUIDELINES

- Developed modified RCTP guidelines and framework to ensure program resiliency through COVID and other natural disasters
- Increases staffing and administration
- Focus on being responsive to the needs of the industry

REGIONAL DIVERSITY EQUITY INCLUSION TRAINING

 RDMO cohort and RCTP staff completed collaborative DEI training to address considerations around racial inequity and racial justice

REGIONAL RECOVERY & STABILITY FUNDS

 Funding to help RDMOs actualize programming, investments, and product development that was put on hold or delayed due to the events of 2020 and the ongoing COVID-19 pandemic.



EMERGENCY MANAGEMENT FUNDING RATIOS

TYPICAL RCTP PLAN — CURRENT PROGRAMING RATIOS



EMERGENCY RESPONSE — PROGRAMING RATIO



EMERGENCY RESPONSE w/ REGIONAL GRANTS - PROGRAMING RATIO



REGIONAL RECOVERY & STABILITY FUND DISTRIBUTION

Allocate \$1M weighted by impact of decreased funding and \$500,000 evenly Recovery & Total FY22 Change \$ Change Total RCTP + RSF Over FY21 FY21 vs. FY22 Region FY21 RCTP FY22 RCTP Stability Funds (RSF) 1,552,129 Oregon Coast 1,781,300 1,344,700 207,429 (229,171)-13% Willamette Valley 184,429 753,409 -19% 931,900 568,980 (178,491)Portland Region 3,143,500 1,385,360 618,429 2,003,789 (1,139,711)-36% Southern Oregon 660,400 456,870 134,429 591,299 (69,101)-10% Central Oregon 854,500 627,790 142,429 770,219 (84,281)-10% 107,429 -2% Mt. Hood & The Gorge 309,100 194,210 301,639 (7,461)Eastern Oregon* 105,429 294,939 -2% 300,000 189,510 (5,061)

1,500,000

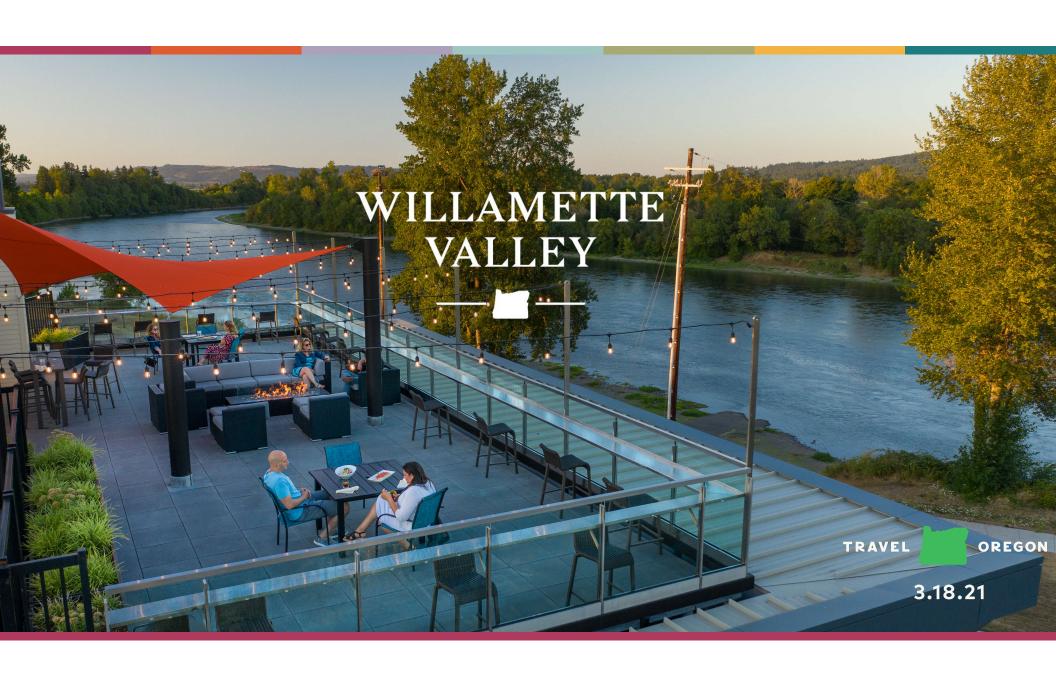
6,267,420

(1,713,280)

4,767,420

7,980,700

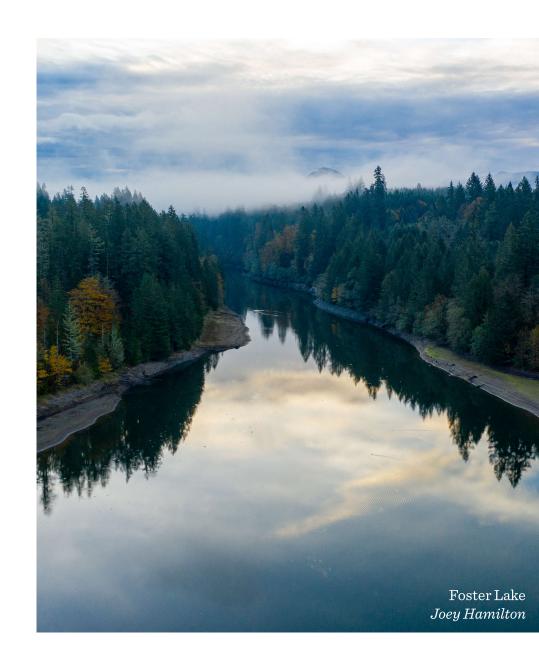
^{*} Eastern Region supplemented \$44.9K to \$300K for FY21 (CY2019)



WILLAMETTE VALLEY PRIORITIES & GOALS

Strategic Imperatives

- Execute on data driven strategic actions
- Strengthen collaborations and partnerships
- Elevate Diversity, Equity & Inclusion in all our work
- Equitably drive visitation throughout the Willamette Valley
- Match organizational capacity to the needs of the destination



WILLAMETTE VALLEY 2021-23 RCTP DISBURSEMENT



2020-2021 RCTP Disbursement: \$931,900

2021-2022 RCTP Disbursement: \$568,000 (-46%)

2022-2023 Projected RCTP Disbursement: \$500,000

 \triangle - 2020-2021 Anticipated Rollover: \$200,000

Total 2021-2023 RCTP Disbursement: \$1,268,000

GLOBAL SALES STRATEGY

- BrandUSA Opportunities
- International and Domestic Travel Show Attendance
 - Go West Summit, IPW, Vancouver Outdoor Adventure Show
- Familiarization Tours for International Media and Travel Trade

Overall Proposed Budget: \$77,000



GLOBAL MARKETING STRATEGY

- TORP & OPAL
- Web Hosting & SEO Optimization
- PR Agency
- Marketing Campaigns (digital & print ads)
- Media Hosting & Familiarization Tours
- Social Media Management & Strategy
- Content Creation
- Co-op Marketing with Travel Oregon

Overall Proposed Budget:

\$304,880



GLOBAL STRATEGIC PARTNERSHIPS STRATEGY

- Membership Dues to Strategic Travel & Media Associations
- Educational Opportunities
- Race, Diversity, Equity & Inclusion Work

Overall Proposed Budget: \$24,500



DESTINATION DEVELOPMENT STRATEGY

- Supporting Fire Affected Areas in Redevelopment and Identifying Regional Assets
- Willamette River Trail
- Gravel and Mountain Biking
- Continue Food & Farm Trail Support
- RARE Regional Capacity (Pending Application Approval)

Overall Proposed Budget: \$108,000



ADMIN & STAFFING STRATEGY

- Staff Capacity & training
- Tools, platforms & technologies for operations
- Licenses & fees
- Operational vendors (bookkeeping, legal advice, banking etc.)
- Board of Directors Management

Overall Proposed Budget: \$290,000



WVVA PROPOSED BUDGET RECAP

BUCKET	DOLLARS	PERCENT OF BUDGET
GLOBAL SALES	\$77,000	10%
GLOBAL MARKETING	\$304,880	39.5%
GLOBAL STRATEGIC PARTNERSHIPS	\$24,500	3%
DESTINATION DEVELOPMENT	\$108,000	14%
STAFFING & ADMIN	\$290,000	37%

BREAKOUT ROOMS

- Using the assets we currently have in the WV, what opportunities exist based on our presented plan?
- What growth metrics are important to you (and you might be measuring) in the next 1, 5 or 10+ years?
- Outside of wildfire & COVID recovery, what other key area of opportunities are important to you by the end of the calendar year?













THANK YOU + NEXT STEPS

PUBLIC FEEDBACK

- Feedback Form: https://bit.ly/3rS4wSV
- Open until May 3

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MANY THANKS!

